



Starbucks Coffee Company

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June 27, 2008

Mr. Wayne T. Sterling, ASLA
Sterling Design Associates, LLC
2506 W. Main St. #250
Littleton, CO 80120

RE: Letter of Recommendation

As Design Manager with Starbucks Coffee Company, I am pleased to recommend Sterling Design Associates (SDA) for Civil Engineering and Landscape Architectural design services. In particular, their ability to handle all site related issues with their combined expertise has proved to be a tremendous asset on complex projects.

Over the past three years, SDA has performed Site Planning for us on over a hundred projects across the Western US. This service has allowed us to quickly evaluate project feasibility from a design perspective and make informed decisions in this regard. When projects proceed into entitlements, SDA manages the process including all city submittals and required Public Hearings. Finally, SDA accurately turns this work into site construction drawings that we have had great success in bidding and building from.

Sterling Design Associates has provided clear communication and timeliness of performance to all projects we have worked on. Their skills in project management, preliminary design, and construction documents are exceptional and have provided the consistency necessary to undertake a large building program.

Wayne Sterling and Jeff Holley have built a company of quality based on their clear desire for excellence in what they do. I sincerely and confidently recommend their services.

Sincerely,

A handwritten signature in blue ink, appearing to read "Slade Blanchard".

Slade Blanchard
Design Manager
Starbucks Coffee Company